



**ACTION MEDICAL SERVICE, INC.**

**1200 E. Second Street**

**Winslow, Az 86047**

**(928) 289-9229**

**(800) 240-9229**

July 24, 2015

ADHS Bureau of Emergency Medical Services  
Certificate of Necessity and Rates Section  
150 North 18<sup>th</sup> Avenue, Suite 540  
Phoenix, AZ 85007-3248

To Whom It May Concern:

Enclosed is the Annual Ambulance Revenue and Cost Report for Action Medical Service, Inc – Ganado, CON #90 for the year ending December 31, 2014.

Please let me know if there is anything else that you require.

Cordially,

Cynthia Steward  
President

Enclosure

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**AMBULANCE REVENUE and COST REPORT**  
**FIRE DISTRICT and SMALL RURAL COMPANY**

Arizona Department of Health Services  
Annual Ambulance Financial Report

Action Medical Service, Inc. - Ganado

Reporting Ambulance Service

Address: 1200 East Second St.

City: Winslow, AZ Zip: 86047

**Report Fiscal Year**

From: January 1, 2014 To: December 31, 2014  
Mo. Day Year Mo. Day Year

*I hereby verify that I have directed the preparation of the enclosed annual report in accordance with the reporting requirements of the State of Arizona.*

*I have read this report and hereby verify that the information provided is true and correct to the best of my knowledge.*

*This report has been prepared using the accrual basis of accounting.*

Authorized Signature: *Cynthia Steward* Date: July 24, 2015

Print Name and Title: Cynthia Steward, President

Phone: 928-289-9229

Mail to:

Department of Health Services  
Bureau of Emergency Medical Services  
Certificate of Necessity and Rates Section  
150 North 18th Avenue, Suite 540  
Phoenix, AZ 85007-3248  
Telephone: (602) 364-3150  
Fax: (602) 364-3567

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# AMBULANCE REVENUE AND COST REPORT

## FIRE DISTRICT and SMALL RURAL COMPANY

**AMBULANCE SERVICE ENTITY:**

Action Medical Service, Inc. - Ganado

**FOR THE PERIOD**

**FROM:** January 1, 2014

**TO:** December 31, 2014

**STATISTICAL SUPPORT DATA**

Line No.	<u>DESCRIPTION</u>	(1) SUBSCRIPTION SERVICE TRANSPORTS	*(2) TRANSPORTS UNDER CONTRACT	(3) TRANSPORTS NOT UNDER CONTRACT	(4) TOTALS
1	Number of ALS Billable Transports:			372	372
2	Number of BLS Billable Transports:			301	301
3	Number of Loaded Billable Miles:			16,027	16,027
4	Waiting Time (Hr. & Min.):			11.12	11.12
5	Canceled (Non-Billable) Runs:				195

**AMBULANCE SERVICE ROUTINE OPERATING REVENUE**

6	ALS Base Rate Revenue				\$ 441,989
7	BLS Base Rate Revenue				357,881
8	Mileage Charge Revenue				235,922
9	Waiting Charge Revenue				1,477
10	Medical Supplies Charge Revenue				-
11	Nurses Charge Revenue				-
12	Standby Charge Revenue (Attach Schedule)				-
13	<b>TOTAL AMBULANCE SERVICE ROUTINE OPERATING REVENUE</b>			(Post to Page 3, Line 1)	<b>\$ 1,037,269</b>

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**SALARY AND WAGE EXPENSE DETAIL**

**GROSS WAGES:**

Line No.	DESCRIPTION	Amount	** No. of FTE's
14	Management	\$ 62,356	1.0
15	Paramedics and IEMTs	\$ 104,963	3.0
16	Emergency Medical Technician (EMT)	\$ 101,852	3.0
17	Other Personnel	\$ 28,638	1.0
18	Payroll Taxes and Fringe Benefits - All Personnel	\$ 24,029	-
19	<b>Total Wages, Taxes &amp; Benefits</b> (Sum Lines 14 through 18; Post to Page 3, Line 10)	<b>\$ 321,838</b>	<b>8</b>

\* This column reports only those runs where a contracted discount rate was applied.

\*\* Full-time equivalents (F.T.E.) is the sum of all hours for which employees wages were paid during the year divided by 2080.

**AMBULANCE REVENUE AND COST REPORT**  
**FIRE DISTRICT and SMALL RURAL COMPANY**

**AMBULANCE SERVICE ENTITY:**

Action Medical Service, Inc. - Ganado

**FOR THE PERIOD**

**FROM:** January 1, 2014

**TO:** December 31, 2014

**SCHEDULE OF REVENUES AND EXPENSES**

Line No.	<u>DESCRIPTION</u>		
<b>Operating Revenues:</b>			
1	Total Ambulance Service Operating Revenue	(From: Page 2, Line 13)	\$ 1,037,269
<u>Settlement Amounts:</u>			
2	AHCCCS		(150,747)
3	Medicare		(152,545)
4	Subscription Service		-
5	Contractual		-
6	Other		-
7	Total	(Sum of Lines 2 through 6)	(303,292)
8	Total Operating Revenue	(Line 1 minus Line 7)	\$ 733,977
<b>Operating Expenses:</b>			
9	Bad Debt		\$ 102,611
10	Total Salaries, Wages, and Employee-Related Expenses	(From: Page 2, Line 19)	321,838
11	Professional Services		884
12	Travel and Entertainment		2,837
13	Other General Administrative		54,992
14	Depreciation		34,707
15	Rent / Leasing		23,400
16	Building / Station		5,497
17	Vehicle Expense		31,580
18	Other Operating Expense		51,784
19	Cost of Medical Supplies Charged to Patients		37,716
20	Interest		-
21	Subscription Service Sales Expense		-
22	Total Operating Expense	(Sum of Lines 9 through 21)	667,846
23	Total Operating Income or (Loss)	(Line 8 minus Line 22)	\$ 66,131
24	Subscription Contract Sales		-
25	Other Operating Revenue		-
26	Local Supportive Funding		-
27	Other Non-Operating Income (Attach Schedule)		-
28	Other Non-Operating Expense (Attach Schedule) Goodwill		-
29	NET INCOME or (LOSS) Before Income Taxes	(Sum of Lines 23 through 27, minus Line 28)	\$ 66,131
<b>Provision for Income Taxes:</b>			
30	Federal Income Tax		-
31	State Income Tax		-
32	Total Income Tax	(Line 30, plus Line 31)	-
33	<b>Ambulance Service Net Income (Loss)</b>	(Line 29, minus Line 32)	<b>66,131</b>

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# AMBULANCE REVENUE AND COST REPORT

**AMBULANCE SERVICE ENTITY:**

Action Medical Service, Inc. - Ganado

**FOR THE PERIOD**

**FROM:** January 1, 2014

**TO:** December 31, 2014

**STATEMENT OF CASH FLOWS**

**OPERATING ACTIVITIES:**

1	Net (loss) Income .....	\$	66,131
	<i>Adjustments to Reconcile Net Income to Net Cash</i>		
	<i>Provided by Operating Activities:</i> Note: a increase in these accounts improves cash flow		
2	Depreciation Expense .....		34,707
3	Deferred Income Tax .....		
4	Loss (gain) on Disposal of Property & Equipment .....		
	<i>(Increase) Decrease in:</i> Note: a decrease in these accounts improves cash flow		
5	Accounts Receivable .....		267,149
6	Inventories .....		
7	Prepaid Expenses .....		
	<i>Increase (Decrease) in:</i> Note: a increase in these accounts improves cash flow		
8	Accounts Payable .....		
9	Accrued Expenses .....		
10	Deferred Subscription Income .....		
11	NET CASH PROVIDED (Used) BY OPERATING ACTIVITIES	\$	367,987

**INVESTING ACTIVITIES:**

12	Purchases of Property & Equipment .....		115,209
13	Proceeds from Disposal of Property & Equipment .....		
14	Purchases of Investments .....		
15	Proceeds from Disposal of Investments .....		
16	Loans Made .....		
17	Collections on Loans .....		
18	Other .....		
19	NET CASH PROVIDED (Used) BY INVESTING ACTIVITIES		-115,209

**FINANCING ACTIVITIES:**

	<i>New Borrowings:</i>		
20	Long-Term .....		
21	Short-Term .....		
	<i>Debt Reduction:</i>		
22	Long-Term .....		234,184
23	Short-Term .....		
24	Capital Contributions .....		
25	Dividends Paid .....	\$	
26	NET CASH PROVIDED (Used) BY FINANCING ACTIVITIES		-234,184
27	NET INCREASE (Decrease) IN CASH		18,594
28	CASH AT BEGINNING OF YEAR		39,066
29	CASH AT END OF YEAR		57,660

**SUPPLEMENTAL DISCLOSURES:**

	<i>Non-cash Investing and Financing Transactions:</i>		
30	.....		
31	.....		
32	.....		
33	Interest Paid (Net of Amounts Capitalized)		
34	Income Taxes Paid	\$	

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Action Medical Service, Inc DBA Action Medical Service – Ganado  
CON 90 – ARCR 2014

Note 1:

Action Medical Service, Inc, DBA Action Medical Service – Ganado, is acting as a Sub-Chapter S Corporation. The owners at the personal level pay income tax on the earnings of the Corporation. Special consideration should be given to reduce the net profit of the Ambulance Company to reflect the tax burden. We anticipate the tax burden to be approximately 39% of the net income.

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